

POLICY

Human Rights

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REV	DATE	STATUS	CLASSIFICATION	

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1 Introduction

Integrity and ethics are at the core of Haskoning. We are guided by various international principles and standards, legislation, our [Code of Conduct](#) and internal policies. These standards are an integral part of our Compliance Integrity Management System (CIMS), which is part of our Integrated Management System, and we aim to meet, or where possible surpass, current best practice.

Haskoning operates in a variety of cultural, social and business contexts. This means that we may operate in countries or in industries where human rights may not always be respected. Enhancing Society Together is our company's purpose, meaning we care deeply about our employees, our clients, and society at large, and one of our five key themes within this purpose is social value and equality. To deliver on our purpose, we recognise that upholding human rights is intrinsic. Our commitment to respect human rights is not only integral to the way we work but also extends to our business relationships. Reaffirming our dedication to upholding human rights, Haskoning has been a proud signatory of the United Nations Global Compact since 2008, where we adhere to its Ten Principles. This policy confirms our commitment to respecting human rights and honouring the principles of our [Code of Conduct](#).

This policy applies to all employees including the flexible workforce of Koninklijke Haskoning Groep B.V. and its group and non-group companies and extends to our projects, services and solutions. We actively encourage our business partners to uphold the principles outlined in this policy and to adopt similar policies and practices within their businesses. All employees have access to this procedure via Insight or via the Local Compliance Officer (LCO). Our human rights policy is also made publicly available on our website. If you have any questions about this policy, please contact your LCO or e-mail compliance@haskoning.com.

2 Responsibility

The compliance department is responsible for ensuring this policy is issued and being communicated to all employees of Haskoning.

Employees have the responsibility to comply with this policy.

Line management has the responsibility to ensure that their employees are aware and comply with this policy.

3 What Are Human Rights?

Humans have rights because we exist as human beings, they are not granted by any state. These rights are inherent to all of us, regardless of nationality, sex, ethnicity, colour, religion, language, or any other status. They range from the most fundamental – the right to life – to those that make life worth living, such as the right to food, education, work, health, and liberty.

Human rights are:

- Universal, equal and non-discriminatory. Article 1 of the Universal Declaration of Human Rights (UDHR) states: "All human beings are born free and equal in dignity and rights." Freedom from discrimination, set out in Article 2 UDHR, is what ensures this equality.¹
- Inalienable. This means that the rights should not be taken away, except in specific situations and according to due process. For example, the right to liberty may be restricted if a person is found guilty of a crime by a duly recognised court of law.
- Indivisible and interdependent. This means that one set of rights cannot be enjoyed fully without the other. For example, making progress in civil and political rights makes it easier to exercise economic,

¹ [What are human rights? | OHCHR](#)

social and cultural rights. Similarly, violating economic, social and cultural rights can negatively affect many other rights.

In some countries where we operate, human rights are clearly embedded in the society and protected by national law. However, not all countries have embedded human rights in their legislation. Where national law and international human rights standards differ, Haskoning will follow the higher standard. Where they are in conflict, we will adhere to national law, whilst seeking ways to respect international human rights to the greatest extent possible.

4 Commitment

Haskoning conducts its business in a manner that respects the rights and dignity of all people, complying with all legal requirements. We neither tolerate nor condone abuse of human rights within any part of our business or value chains, and we will take any allegation(s) of abuse seriously.

We respect human rights and we are guided by:

- International Bill of Human Rights which encompasses the UDHR, the International Covenant on Civil and Political Rights and the International Covenant on Economic, Social and Cultural Rights.
- The International Labour Organisation's (ILO) Declaration on Fundamental Principles and Rights at Work.
- The Ten Principles of the United Nations Global Compact.
- Organisation for Economic Cooperation and Development (OECD) standards.
- ISO 26000 Guidance on Social Responsibility.
- United Nations Guiding Principles (UNGPs) on Business and Human Rights.

5 Key Human Rights Priorities

As part of our human rights due diligence process, we have conducted a preliminary assessment identifying actual and potential human rights impacts our business activities may have on people and therefore deserve our priority.

This does not mean that we have encountered these issues but that they warrant our special attention. To avoid infringing on these human rights we have implemented mitigation measures to safeguard any potential human rights concerns.

We have embedded these specific risks in our [Code of Conduct](#) and are committed to ensure that all business partners, such as clients, suppliers and subcontractors adhere to the same high international human rights standards.

We defined our key human rights priorities as follows:

People and Planet

We take responsibility for having a positive impact on the world and we constantly challenge ourselves and others to develop sustainable solutions to local and global issues. We recognise the urgency and are dedicated to accelerating the measurable benefits we deliver. We act with integrity and transparency and hold ourselves to the highest standards of environmental and social governance. Our actions, big and small, will drive the positive change the world needs and will enhance society now and for the future. We are mindful of any impacts our projects may have on local communities, and the specific rights and cultures of indigenous peoples.

Equality, Diversity, Inclusion and Belonging

We are committed to providing an enriching work environment for all our employees and stakeholders. It allows individual skills, strengths, and perspectives to be heard, used, and amplified, regardless of gender, age, sexual orientation, religion, physical ability, or nationality. We offer equal opportunity and embrace

diversity of thought. We treasure all our employees and are committed to continuously improve their sense of belonging.

Health, Safety and Wellbeing

We look out for each other and are committed to the highest standards of health and safety across our operations for our employees as well as our business partners. This is embedded in our culture and behaviour and implemented through processes and procedures to ensure we maintain and continuously improve a healthy and safe working environment for all. We expect our business partners to set the same high standards to ensure the safety of their staff and others.

Labour Conditions, Employment Legislation and Respectful Behaviour

We actively promote fair working conditions: we ensure fair and equal payment and adhere to any national legal stipulation on minimum wages and maximum working hours in respective countries. We respect employees' right of association within prevailing laws and statutes.

We respect and protect the personal dignity and privacy of every individual and do not tolerate inappropriate treatment of employees or any human being with whom we interact.

Modern Slavery and Child Labour

We have zero tolerance towards modern slavery, human trafficking, and all other forms of forced labour. We affirm United Nations regulations on children's rights and explicitly condemn child labour. In particular, we are committed to eliminating the worst forms of child labour and we expect our business partners to commit to the same zero tolerance as set in our [Code of Conduct](#).

Privacy and Information Security

We handle any personal data and information entrusted to us by our stakeholders, such as employees, clients, suppliers and others with utmost care. We are committed to handle that data responsibly, protecting and processing it in a way that complies with our privacy policy and privacy legislation. E.g. European General Data Protection Regulation (GDPR) sets the standards and where more stringent requirements are set by national legislation or clients these will be adhered to.

As a knowledge-centric company, we recognise the importance of information security to protect the interests of our company, our clients, employees, and other stakeholders. Our established policies and procedures protect information resources and systems.

6 Implementation

International recognised human rights and its status in a country continuously evolve. Moreover, the human rights risks associated with specific industries may also vary over time. Recognising this dynamic nature and adequately addressing changes in human rights standards and legislation, our human rights policy and its implementation will be subject to regular and periodic reviews.

To continue to grow in protecting human rights and fulfil our responsibility in the value chain, Haskoning continues to evolve and refine our human rights priorities. The human rights priorities as outlined in section 4.0 have been revisited in 2024 after the completion of the Business and Human Rights Accelerator program by the United Nations Global Compact, during which we identified potential and actual human rights risks as part of our human right's due diligence. As human rights due diligence is a continuous process, we will continue to advance our efforts and update this policy accordingly.

This human rights policy is embedded in our way of working by:

Enhancing Society Together: Our Purpose Chart

To guide our staff in delivering meaningfully against our purpose, Enhancing Society Together, Haskoning's purpose matrix addresses our 5 themes in a tangible and consistent way to provide a reference in conversations, proposals, projects, products and services. This matrix challenges us to consider four levels

of impact on people and planet in our everyday go/no go decisions and set a high bar to accelerating the measurable benefits we deliver. We are tracking our progress on each theme. More information can be found on our [website](#).

We actively collaborate with clients, partners and stakeholders in projects and initiatives on this.

ISO37001 and ISO37301

Integrity is of utmost importance to us. Our integrity policy is embedded throughout the company in our CIMS, audited and certified since 2010. As of 2020, we comply with international ISO standards and have been certified as meeting the requirements of ISO 37001 for our Anti-Bribery Management system as well ISO 37301 standard for our CIMS.

Training

Our full intention is that we act with transparency and integrity in all our business dealings. Therefore, our employees are trained on our [Code of Conduct](#) through compulsory e-learning and we provide human rights awareness training via our digital learning platform, which is available to all staff. Further awareness raising takes place continuously through engaging dialogues on our purpose. Integrity and compliance is also a standard agenda item on regular staff, management and project meetings.

Due diligence

To further improve control over our value chain, new clients undergo a third-party assessment. This includes screening for any abuse of human rights. If a client has been accused or convicted for an abuse of human rights, our processes support a balanced decision whether we can work for the client or not. Also, during project vetting a project risk assessment is conducted, which includes social impact aspects.

We continue to develop our due diligence processes to gain more insight and ensure we understand the best approaches to identifying and preventing risks for people.

Dilemma Dialogues

We encourage our employees to have dialogues on dilemmas and controversial topics to raise awareness and offer support in doing the right thing when facing challenging dilemmas. It is essential to foster an open culture where we can have an open debate on what is right as there are not always clear-cut answers.

In interactions with our business partners, we seek similar dialogues and call upon their responsibility to be similarly committed to have a positive impact on people and planet and respecting human rights.

Reporting a Concern

Clients, employees and other stakeholders can trust that we act with a deep commitment to social responsibility, integrity, human rights and accountability. Only then can we deliver on our purpose of Enhancing Society Together.

We encourage everyone to speak up with any concerns or dilemmas. More information about speaking up can be found on Insight or on our [corporate website](#).

When a concern or dilemma has been submitted an investigation procedure is followed to assess if a breach towards our [Code of Conduct](#) has occurred. Suitable corrective measures are taken where necessary. Individuals who speak up will not be subject to retaliation.

7 Definitions

Not applicable in this issue.

DOCUMENT DETAILS

References	
Code of Conduct	
Codes & Standards	
ISO 37001:2016	Anti-Bribery Management System
ISO 37301:2021	Compliance Integrity Management System

Abbreviations	
CIMS	Compliance Integrity Management System
GDPR	General Data Protection Regulation
ILO	International Labour Organisation
LCO	Local Compliance Officer
OECD	Organisation for Economic Cooperation and Development
UDHR	Universal Declaration of Human Rights
UNGP	United Nations Guiding Principles

Document RACI			
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